

## **Republic of Latvia**

**Building a New Economic Model through Structural Reforms** 

October 2019

## Disclaimer

This presentation and its contents are confidential and may not be reproduced, redistributed, published or passed on to any other person, directly or indirectly, in whole or in part, for any purpose and should not be treated as offering material of any sort. If this presentation has been received in error it must be returned immediately to the Ministry of Finance of the Republic of Latvia ("Latvia"). This presentation is not directed at, or intended for distribution to or use by, any person or entity that is a citizen or resident of, or located in, any locality, state, country or other jurisdiction where such distribution or use would be contrary to law or regulation or which would require any registration, licensing or other action to be taken within such jurisdiction. THIS PRESENTATION IS NOT FOR PUBLICATION, RELEASE OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, INTO THE UNITED STATES, AUSTRALIA, CANADA OR JAPAN OR ANY OTHER JURISDICTION IN WHICH SUCH PUBLICATION, RELEASE OR DISTRIBUTION WOULD BE UNLAWFUL. This presentation and the information contained herein are not an offer of securities for sale in the United States or any other jurisdiction. No action has been or will be taken by Latvia in any country or jurisdiction where action for that purpose is required. In particular, no securities have been or will be registered under the U.S. Securities Act") or with any securities regulatory authority of any state or other jurisdiction requirements of the Securities and applicable state securities laws and may only be sold outside of the United States in reliance on Regulation S under the Securities Act and otherwise in compliance with all applicable laws and regulations in each country or jurisdiction. This presentation and its contents may not be viewed by persons within the United States (within the meaning of Regulation S under the Securities Act).

This presentation is directed solely at (i) persons who are outside the United Kingdom, (ii) persons in the United Kingdom who have professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 as amended (the "Order") and (iii) those persons in the United Kingdom to whom it may otherwise lawfully be communicated (all such persons in together being referred to as "relevant persons"). In the United Kingdom, this presentation is directed only at relevant persons and persons who are not relevant persons should not in any way act or rely on this presentation. Any investment activity to which this presentation relates will only be available to and will only be engaged with relevant persons.

This presentation does not constitute or form part of, and should not be construed as, an offer or invitation to sell securities of Latvia, or the solicitation of an offer to subscribe for or purchase securities of Latvia, and nothing contained herein shall form the basis of or be relied on in connection with any contract or commitment whatsoever. Any decision to purchase any securities of Latvia should be made solely on the basis of the conditions of the securities and the information contained in the offering circular, information statement or equivalent disclosure document prepared in connection with the offering of such securities. Prospective investors are required to make their own independent investigations and appraisals of the business and financial condition of Latvia and the nature of any securities before taking any investment decision with respect to securities of Latvia.

By accessing this presentation the recipient will be deemed to represent that they possess, either individually or through their advisers, sufficient investment expertise to understand the information contained herein. The information in this presentation has not been independently verified. No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the presentation and the information contained herein and no reliance should be placed on such information. None of Latvia, its advisers, connected persons or any other person accepts any liability for any loss howsoever arising, directly or indirectly, from this presentation or its contents. This presentation should not be construed as legal, tax, investment or other advice and any recipient is strongly advised to seek their own independent advice in respect of any related investment, financial, legal, tax, accounting or regulatory considerations. There is no obligation to update, modify or amend this presentation or to otherwise notify any recipient if any information, opinion, projection, forecast or estimate set forth herein changes or subsequently becomes inaccurate or in light of any new information or future events.

This presentation contains forward-looking statements, which include all statements other than statements of historical facts, including, without limitation, any statements preceded by, followed by or including the words "anticipates," "estimates," "expects," "believes," "intends," "plans," "aims," "seeks," "may," "will," "should" or similar expressions or the negative thereof. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors beyond Latvia's control that could cause Latvia's actual results, performance or achievements to be materially different from future results, performance or achievements expressed or implied by such forward-looking statements. These forward-looking statements speak only as at the date of this presentation. Latvia expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein to reflect any change in its expectations with regard thereto or any new information or change in events, conditions or circumstances on which any of such statements are based.



## Key Strengths Underpinning Latvia's Credit Profile

Flexible, resilient economy, among fastest growing in the Eurozone

Broadly-diversified exports, important factor underpinning healthy current account balance

Fiscal discipline, deeply embedded, reflected in low, and still declining, government debt

New era of reforms launched in 2017, focused on building a new economic model, based on improving productivity and more inclusive growth

Well-capitalized and profitable banking sector, supporting moderate expansion of credit, with tighter AML/anti-terrorism funding regime





# 1. Overview

Portrait of an Ascending Sovereign Credit

## Presentation Outline

1) Overview: Portrait of an Ascending Sovereign Credit	4
2) The Economy: Strong, Sustainable Growth	9
3) Banking Sector: Well-Capitalized, Profitable, and Growing at Moderate Pace	14
4) Fiscal Policy: Disciplined Approach Drives Improved Credit Profile	20
5) New Reform Push: Targets Productivity and More Inclusive Growth	23
6) Government Debt and Funding Strategy	28

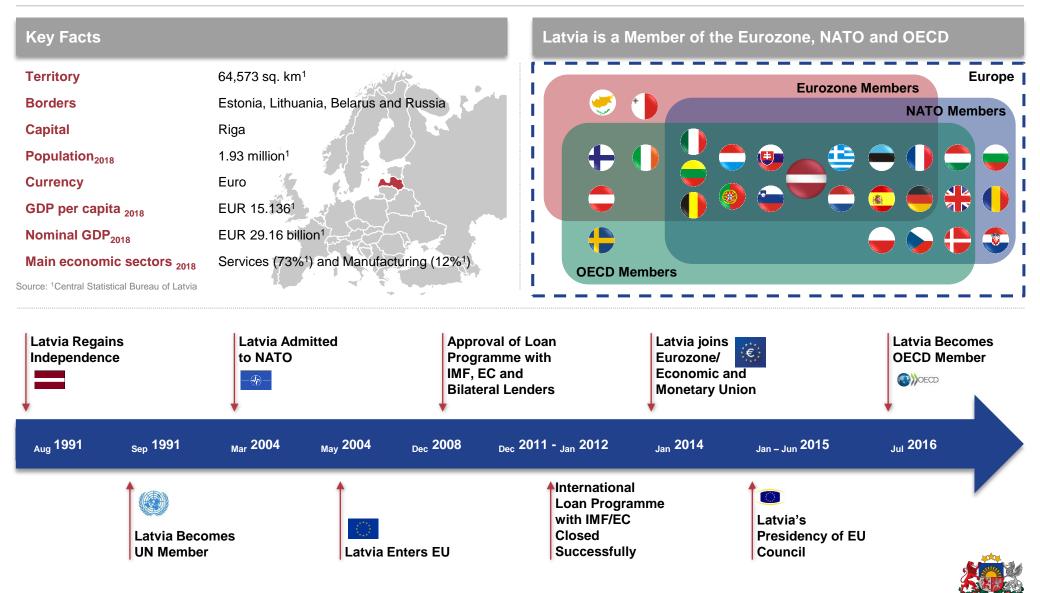
7) Conclusion



34

## Latvia Belongs to Core Europe

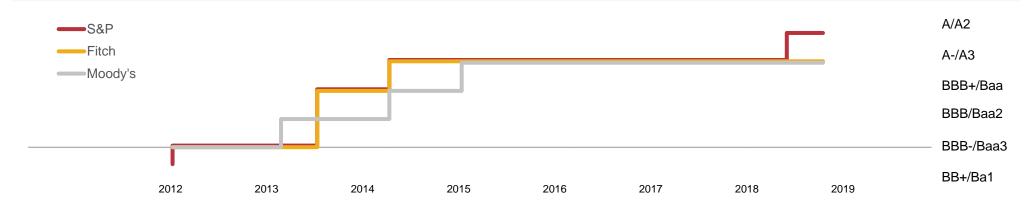
Latvia belongs to core Europe. The country is also deeply integrated in the international community and committed to high standards in terms of the quality of economic policies and governance.



## Latvia's Credit Ratings are stable in A category

Rating agencies acknowledge Latvia's low general government debt, moderate fiscal deficit and institutional strength as key factors bolstering its creditworthiness.

#### Long-term Foreign Currency Rating Development



#### Key Strengths of Latvia's Sovereign Credit Profile

- Sustained strong economic and fiscal performance
- Eurozone membership further strengthens Latvia's creditworthiness:
  - underpins economic policy coherence and credibility
  - improves fiscal and external financing flexibility
  - reduces foreign-currency risks on balance sheets
  - gives Latvian banks access to European Central Bank liquidity facilities
- Membership in the OECD with its accompanying commitments to structural reforms and economic liberalization
- Sound banking sector strong Scandinavian banks play central role in sector

#### Key Risk Factors Affecting Latvia's Sovereign Credit Profile

- External financing risks and geo-political tensions with Russia continue to constrain the ratings
- Latvia is a small and highly open economy, making it vulnerable to external shocks
- Latvia's GDP per capita is below the median level of its 'A' category peers
- Reputational risks in financial sector remain



7

## Key Events in 2019

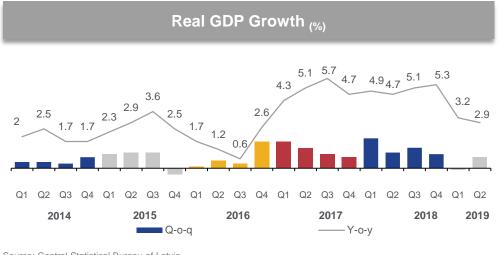


# 2. The Economy

Strong, Sustainable Growth

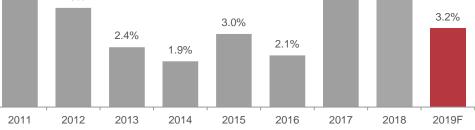
## Growth Accelerated in 2018 and Remains Elevated Today

Latvia is among the top 5 fastest growing countries in the EU with a 3.1% average growth in the last 6 years. Robust growth is currently supported by strong domestic demand, private investment inflows, the EU funding cycle and favourable foreign trade conditions.

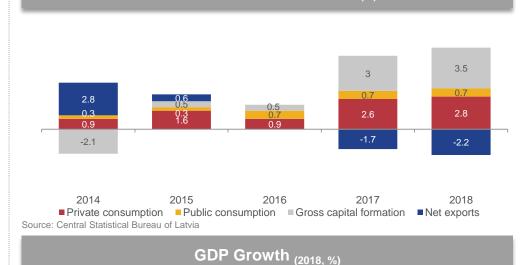


Source: Central Statistical Bureau of Latvia

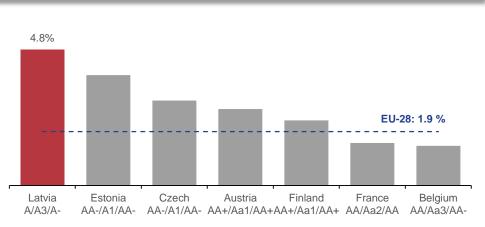
6.4% 4.6% 4.6%



Source: Central Statistical Bureau of Latvia, Ministry of Finance



GDP Growth Composition (%)

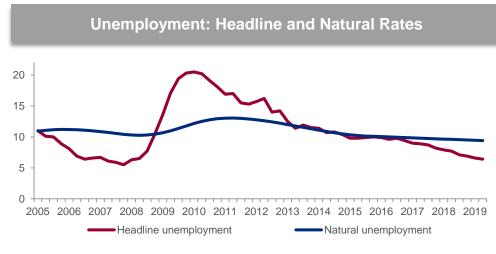


Source: Eurostat

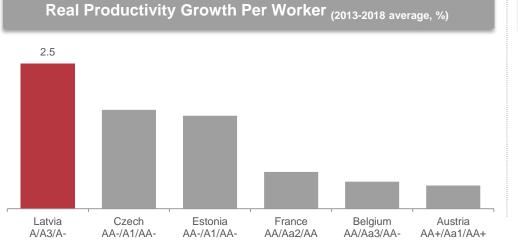


## Wage and Employment Growth Boosts Domestic Demand

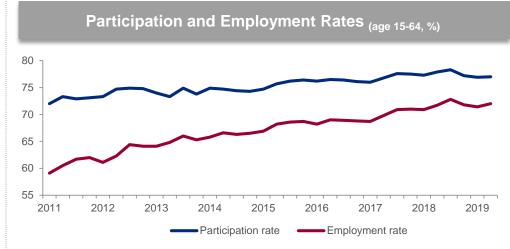
#### Unemployment is slightly below the natural rate; productivity growth is on the rise.



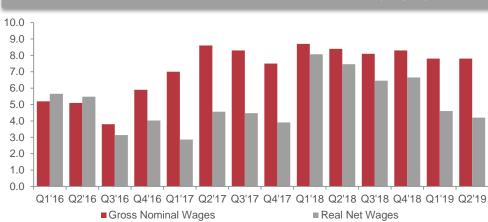
Source: Eurostat, Bank of Latvia



Source: Eurostat



Source: Central Statistical Bureau of Latvia data



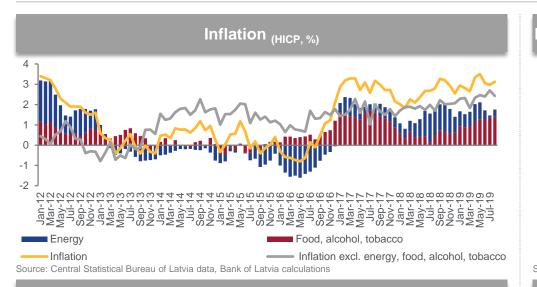
Average Monthly Wage For Full-time Job (Y-o-y, %)

Source: Central Statistical Bureau of Latvia data

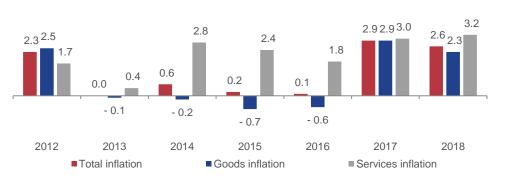


## Inflation close to 3% is healthy, reflecting income convergence potential

#### Latvia has maintained moderate and predictable inflation for years. Core inflation is increasing only gradually.



Inflation In Latvia (HICP, %)

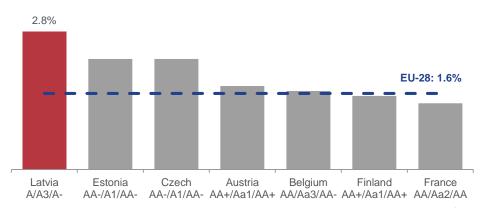


Source: Central Statistical Bureau of Latvia data

Harmonised Index of Consumer Prices (August 2019, 12 months average %)

Latvia Estonia Czech Belgium Austria France Finland A/A3/A- AA-/A1/AA- AA-/A1/AA- AA/Aa3/AA- AA+/Aa1/AA+ AA/Aa2/AA AA+/Aa1/AA+ Source: Eurostat

#### Harmonised Index of Consumer Prices Projection (2019-2020, %)

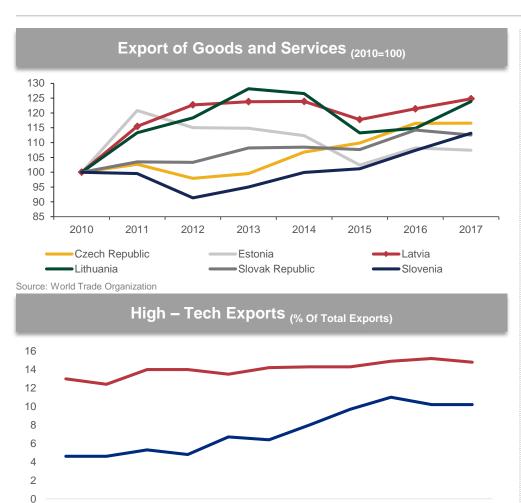


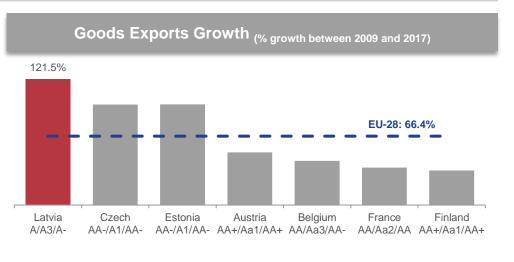
Source: European Commission, Summer 2019



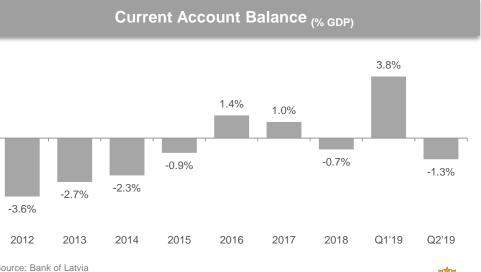
## Improved Competitiveness and Value-Added Products Drive Exports

#### Favourable position in both price and quality competitiveness underpins strong current account position.





Source: Eurostat



Source: Eurostat

Germany — Latvia

# **3. Banking Sector**

Well-Capitalized, Profitable, and Growing at Moderate Pace

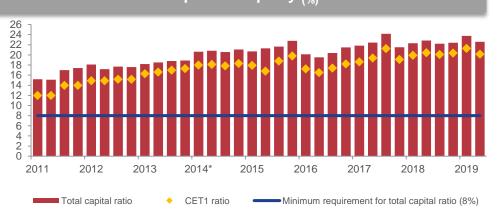
## Well Capitalised and Liquid Banking Sector

#### Latvia's banking sector is well capitalized, with a high presence of large Nordic banking groups.

## Key Highlights

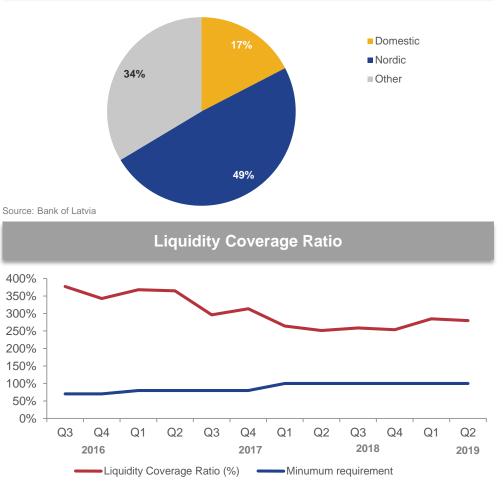
- The Latvian banking sector is dominated by subsidiaries and branches of banks from the European Economic Area, mostly from Nordic countries<sup>1</sup>
- Capitalization and liquidity ratios are well above minimum requirements
- As part of the European Banking Union, three banks are under the remit of the ECB direct supervision and of the SRB. On August 15, 2019 one of those banks, PNB Banka (the seventh largest institution in terms of assets) was declared failing-or-likely-to-fail by the ECB and the SRB decided that no measures or actions could prevent the failure of it in the near future, and that no resolution would follow. An insolvency application has been submitted to the Court and approved on September 12, 2019
- The impact from the exit of PNB Banka on the Latvia's economy, the stability of the financial market, and solvency and liquidity of other financial institutions is low.

Source: 1FCMC, 2EBA risk dashboard, fully loaded ratio



Source: FCMF | Note: As of Q1 2014 capital adequacy is calculated according to the CRDIV/CRR requirements and is not directly comparable with the data until Q1 2014 due to differences in methodology. Tier 1 ratio matches CET 1 ratio. The Pillar 1 minimum Total capital ratio is 8%. Since 28 May 2014 the FCMC also applies a 2.5% capital conservation buffer.

Capital Ownership of the Banking System (2Q 2019)



Source: FCMC



## Bank Lending Recovers and Supports Growth

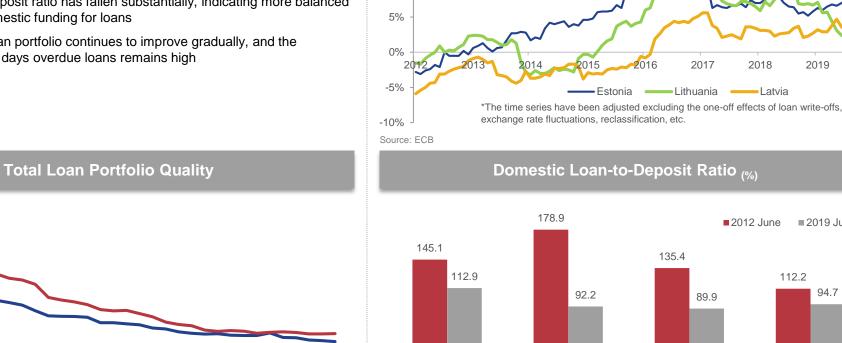
#### Domestic lending standards remain prudent and there are favorable preconditions for stronger lending growth.

15%

10%

#### **Key Highlights**

- Domestic lending remains moderate
- Loans to domestic households and NFCs stood at 35% of GDP in March 2019, • down from almost 100% at the outset of the crisis
- Domestic loan-to-deposit ratio has fallen substantially, indicating more balanced • and sustainable domestic funding for loans
- The quality of the loan portfolio continues to improve gradually, and the • coverage ratio of 90 days overdue loans remains high



2017

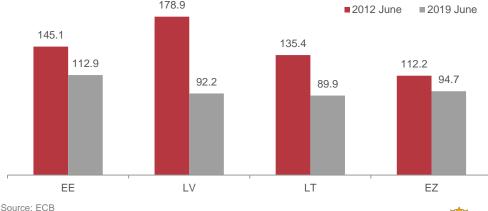
Lithuania

2018

Latvia

2019

Loans to Domestic Clients excluding Government (vov)



2019

20%

15%

10%

5%

0% 2011

2012

Source: FCMC, Credit Register

2013

2014

2015

Share of loan loss provisions in outstanding loans

Share of loans over 90 days past due in outstanding loans

2016

2017

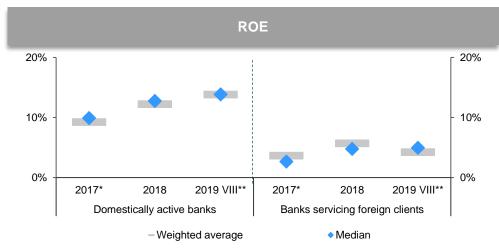
2018

## Banking Sector Profitability Remains Healthy

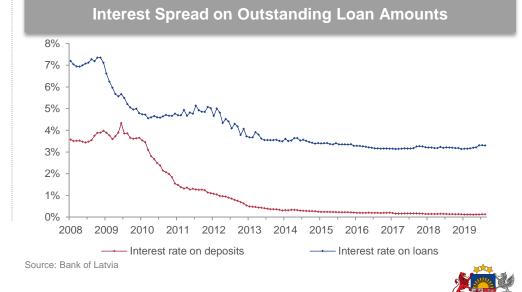
#### Banking sector profitability is supported by stable interest spread and economic growth.

## Key Highlights

- Profitability of domestically active banks is sound and returns increase gradually due to favorable macrofinancial conditions
- Profitability of banks servicing foreign clients is volatile due to ongoing de-risking that resulted in a decline in their business volume. Although banks servicing foreign clients posted improved profits in 2018, their future profitability will still depend on transformation of their business model
- Average Return on Equity (RoE) of the Latvian credit institutions is relatively high and still exceeds the EU average. In 2018, average RoE was 10.2% (9.1% in 2017); EU average – 6.5% (EBA Risk Dashboard Q4 2018)
- Despite record-low deposit interest rates, the spread on outstanding amounts remains stable at around 3 pp



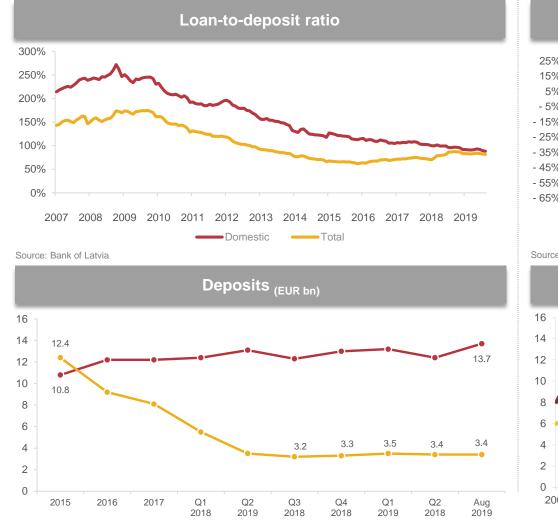
Source: Bank of Latvia | Note: \*One-off adjusted data, \*\*Annualised



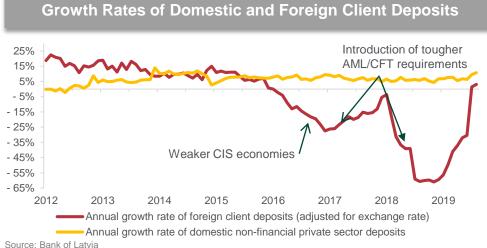
#### 17

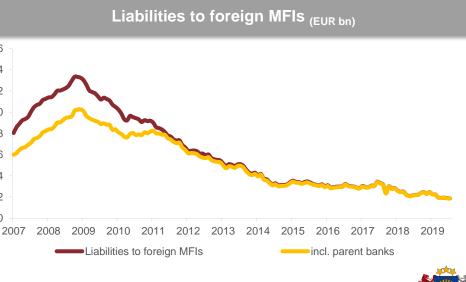
## Domestic deposits remain as the main source of funding

Banks owned by strong Nordic parents, funded through domestic deposits, lending to Latvia-based clients are the core of Latvia's banking system.



--- Foreign





Source: Bank of Latvia

Domestic

## Parent Banks are Financially Sound and Profitable

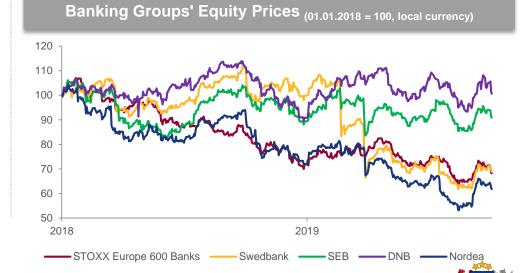
#### The parents of Latvia's banks have high credit ratings, good profits and are well-capitalized.

#### Key Highlights

- · Financial performance and capitalization level of the parent banks is strong
- Nordic banking groups' profitability is higher than the average in Europe
- Banks continue to invest in IT related projects to increase their operational efficiency and lower administrative expenses
- Since January 2, 2019 Luminor Bank Latvia continue its operations as a branch of Estonia's Luminor Bank
- Recent money laundering allegations put shares of Nordic banks under pressure, though the impact on financing costs is very limited

#### Swedbank SEB Luminor Latvia branch\* DNB Nordea Assets (EUR mil)\* 5,575 3,843 4,296 CAR (%)\* 28.7 18.5 **ROE (%)\*** 14.9 13.4 S&P Global long term rating AA-A+ Moody's long term rating Aa2 Aa2 Fitch long term rating AA-AA-

Source: Association of Latvian Commercial Banks – financial reports, 1st quarter 2019 | \* In January 2019 Luminor Bank Latvia became a branch of Estonian Luminor Bank.



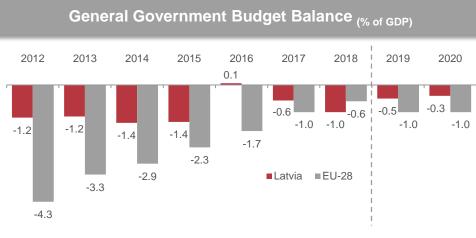
#### **Banks Financial Information**

# **4. Fiscal Policy**

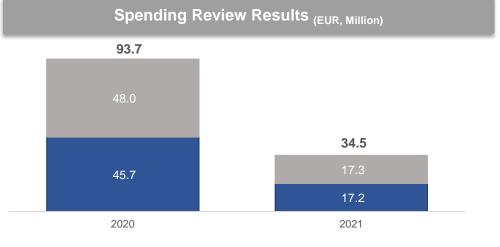
**Disciplined Approach Drives Improved Credit Profile** 

## Fiscal Sustainability Remains Top Priority

Prudent fiscal management has produced small budget deficits well below the EU-28 average over the past 7 years. Priority is being given to improving the quality of spending and alignment between programs and policy goals.



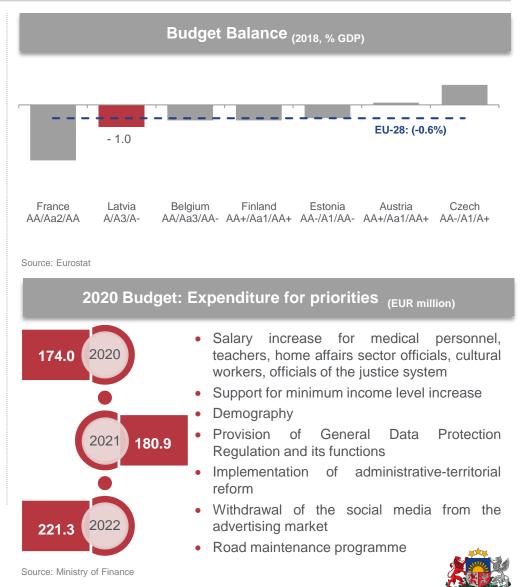
Source: Eurostat, AMECO, Ministry of Finance



Resources to common government priorities

Internal resources for own sectoral priorities

Source: Ministry of Finance



## Pension Reform Underpins Stability of Public Finances

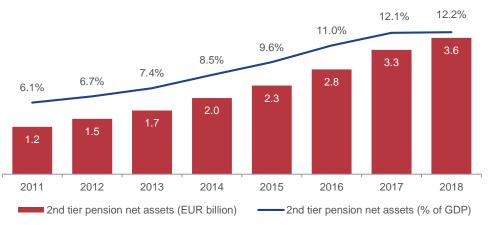
#### Latvia is well positioned to withstand fiscal challenges arising from an ageing population.

#### Latvia's Pension System And Recent Reforms

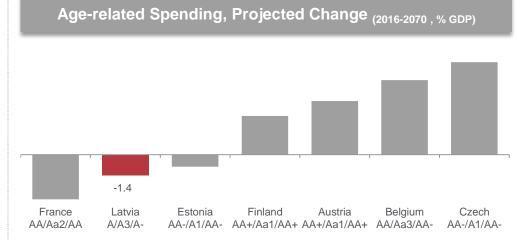
- Latvia's reformed pension system consists of three tiers:
  - 1. state compulsory unfunded pension scheme (the 1st tier)
  - 2. state funded pension scheme (the 2nd tier)
  - 3. private voluntary pension scheme (the 3rd tier)
- In 2012, measures were introduced to address long-term sustainability:
  - starting with 2014 retirement age is gradually increased by 3 months each year until it reaches 65 years in 2025
  - minimum contribution period to secure full pension was increased from 10 to 15 years starting from 2014 and up to 20 years starting from 2025
  - contributions to the funded, e.g. 2nd tier, pension scheme increased from 2% to 4% in 2013, to 5% in 2015, and to 6% in 2016

Source: The State Social Insurance Agency

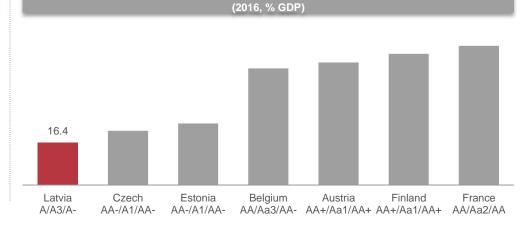
The 2<sup>nd</sup> Tier Pension Net Assets (EUR billion, % GDP)



Source: Financial and Capital Markets Commission, Central Statistical Bureau of Latvia



Source: European Commission Ageing Report, May 2018



Latvia's age-related spending is among the lowest in EU

Source: European Commission Ageing Report, May 2018

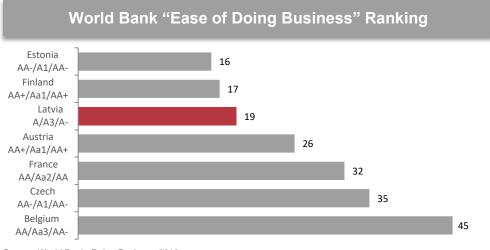


# 5. New Reform Push

**Targets Productivity and More Inclusive Growth** 

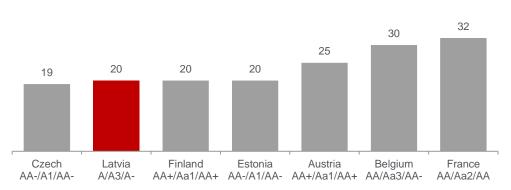
## Latvia's Advanced Country Status Reflected in "Soft" Metrics

#### Expanded structural reforms build on existing high institutional strengths and favourable business environment.



Source: World Bank, Doing Business 2018

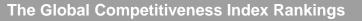
#### Adjusted Top Statutory Tax Rate on Corporate Income (2019, %)

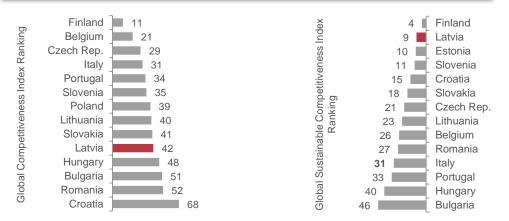


Source: European Commission, Taxation Trends in the European Union 2019

86 81 80 79 75 70 64 64 61 52 Control of Corruption Rule of Law Regulatory Quality Government Political Stability and Effectiveness Absence of Violence Latvia 2008 Latvia 2018 Source: World Bank, 2018 Rankings

#### World Bank Worldwide Governance Rankings



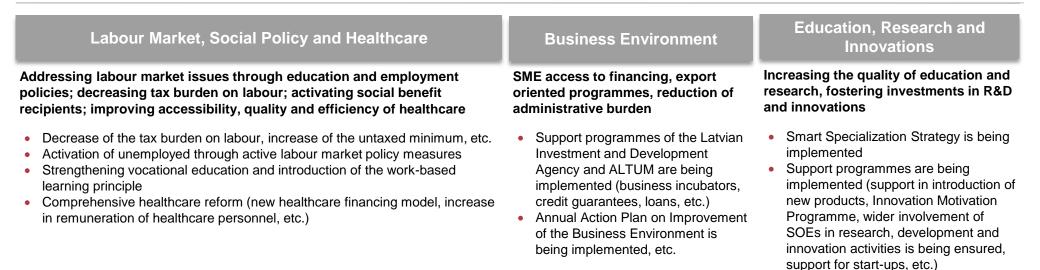


Source: World Economic Forum, The Global Competitiveness Report 2018, The Global Sustainable Competitiveness Report 2017



## Reform Policies Laying Foundation for New Growth Model

#### Structural reforms help strengthening Latvia's growth potential.



#### **Public Administration and Judiciary**

Increasing efficiency of public administration, strengthening the conflict of interest prevention regime, improving tax compliance; improving the insolvency regime and accountability of insolvency administrators

- Public sector reform is being implemented
- Whistleblower protection law in force since 1 May 2019
- Improvement in the insolvency process and tax compliance is being observed

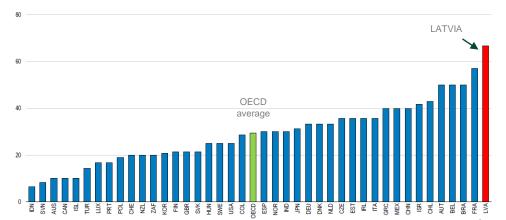
#### Administrative Territorial Reform

Bringing together municipalities in more sustainable and economically stronger units that are able to ensure the performance of autonomous functions of local governments in comparable quality and accessibility

• The new model is planned to be introduced starting from 2021

Source: 2019 National Reform Programme; European Commission's Country Report Latvia 2019; EU Council's recommendations 2019; OECD Economic Survey on Latvia 2017, 2019

#### 2017 OECD Reform Responsiveness Index, %





## EU Playing Key Role in Funding Structural Change in Latvia

Efficient and well targeted absorption and use of EU funds will promote competitiveness and stimulate economic growth as well as support necessary structural reforms.

# Allocation Of EU Funds For 2014-2020 By Priority Axes

- Promoting sustainable transport and removing bottlenecks in key network infrastructures
- Protecting the environment and promoting resource efficiency
- Investing in education, skills and lifelong learning
- Supporting the shift towards a low-carbon economy in all sectors
- Strengthening research, technological development and innovation
- Promoting social inclusion and combating poverty
- Enhancing the competitiveness of small and medium-sized enterprises
- Enhancing access to, and use and quality of, information and communication technologies
- Promoting employment and supporting labour mobility
- Technical assistance

Source: Ministry of Finance

## **EU Cohesion Policy Accompanies Structural Reforms**

- The Latvian economy and the goals envisaged by the National Development Plan are strongly supported by well targeted and smart EU cohesion policy funds (EU funds like Structural funds and Cohesion Fund) and investments.
- EUR 4.4 billion EU funds are available for targeted and smart investments in Latvia within the 2014 2020 programming period across major nine priority areas with the general aim to enhance competitiveness of Latvia's economy and reinforce the country's solid foundation for sustained and smart growth.
- EUR 3.4 billion EU funds are already contracted for investment projects.
- During 2007 2013 period Latvia has successfully completed the investment programme supported by EUR 4.5 billion Cohesion Policy EU funds (100% of EU funds «envelope» for Latvia).

Source: Ministry of Finance

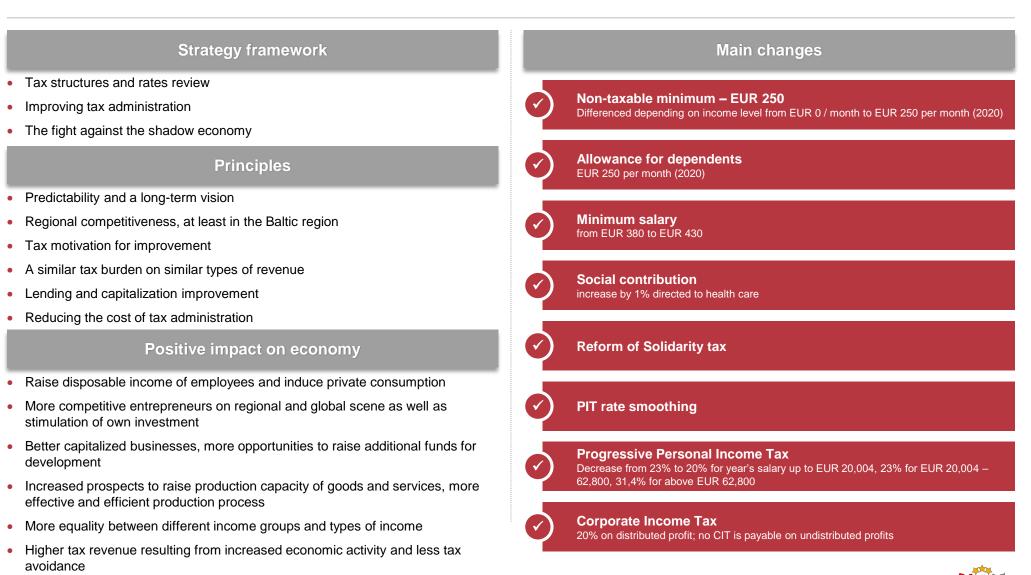
## EU Funds After 2020 and Government's Support

- The European Commission has published a proposal for the new multiannual financial framework after 2020 in May 2018.
- The European Commission expects to start negotiations regarding planning documents of the framework in 2019.
- Initial European Commission proposal for Latvia's Cohesion policy allocation is 4.26 billion EUR (in 2018 prices). Allocation will be a subject of negotiations and Latvia will insist on bigger allocation.
- Latvia will remain eligible to receive support from all three Cohesion policy funds (Cohesion Fund, European Regional and Development Fund, European Social Fund).
- EU funds investment progress is transparent and can be followed: www.esfondi.lv



## Pro-growth Tax Reform in Line with Balanced Budget Mandate

## Key goals: improve competitiveness, promote exports, reduce inequality and raise revenue to one-third of GDP.



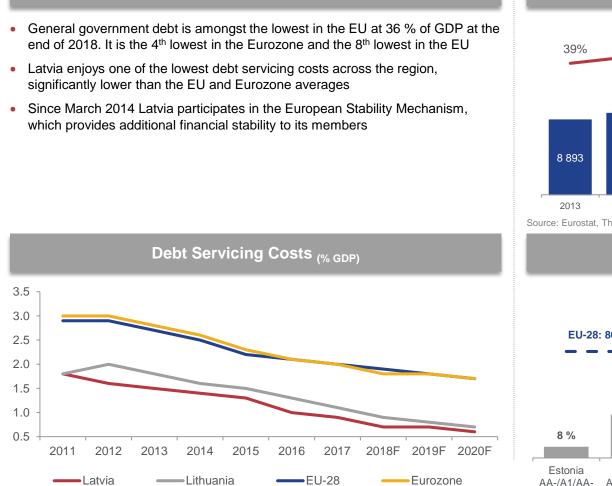
Source: Ministry of Finance

6. Government Debt and Funding Strategy

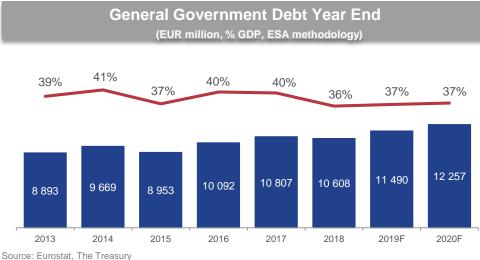
## Public Debt on Declining Trend

Key Characteristics of Latvia's Government Debt

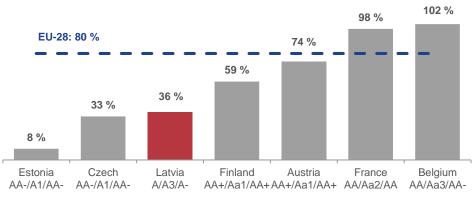
#### Latvia remains committed to keeping government debt at moderate levels.



Source: European Economic Forecast, Spring 2019, European Commission



#### General Government Debt (2018, % GDP)

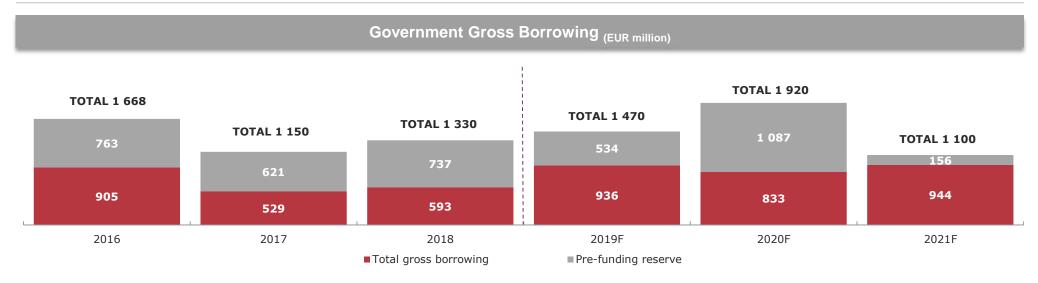


Source: Eurostat

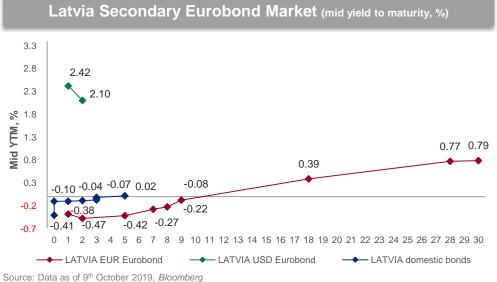


## **Conservative Borrowing Based on Pre-funding**

## Latvia is conducting a prudent and efficient debt management strategy.



#### Source: The Treasury



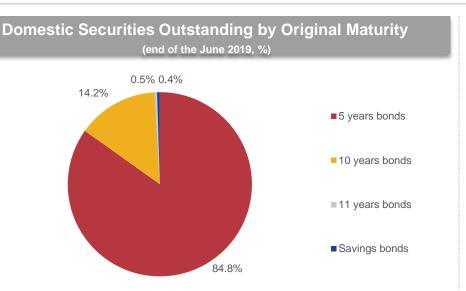
#### Borrowing activities in international capital markets in 2019

- On February 12, Latvia priced the Eurobond in the international capital markets in a total amount of EUR 700 million
  - 30-year Eurobond (maturing 19 February 2049)
  - Yield was set at 1.929%
  - Coupon was set 1.875%
- By this transaction the Treasury has fulfilled largest part of this year's funding requirement in the international capital markets
- On May 20, Latvia re-opened its outstanding 30-year Eurobond by issuing EUR 300 million:
  - Maturing 19 February 2049
  - Yield was set at 1.746% and coupon was set 1.875%
- With this transaction the Treasury successfully completed a funding plan for borrowing in a total amount of EUR 1 billion



## **Domestic Market Continues to Perform Strongly**

#### Demand is steady and average yields remain low.



- Primary dealer system operates since 11 February 2013. Domestic debt securities outstanding constituted EUR 1 166 million as of 2<sup>nd</sup> October 2019
- The Treasury maintains regular domestic debt securities auctions offering medium term T-bonds. Long term segment is covered by international issues
- For several years Latvia has concentrated domestic supply mainly in 5-year segment and focuses on increasing the liquidity
- A new 5-long T-bond program was opened at the beginning of July, 2019. Coupon was fixed at the 0.000%. Currently amount outstanding is 110 million EUR. In order to maintain liquidity it is expected to continue regular auctions and gradually increase on-the-run 5-year T-bond program



T-Bills benchmarks are tap issues of original 12m T-Bills in maturity brackets from 4.5 to 9 months.

#### Last 5 year T-Bond auction results

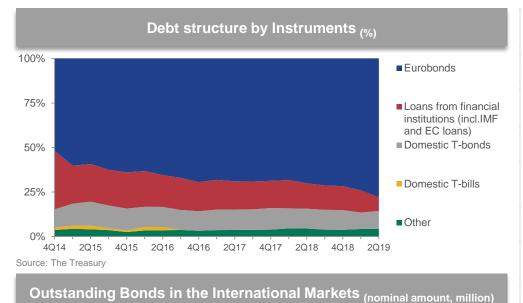
- On 2nd of October, Latvia had its last T-bond auction
- Nominal value of 24 million EUR were sold in a competitive multi-price auction with total demand of 90 million EUR (bid-offer ratio of 3.75)
- In addition, 6 million EUR were sold in non-competitive (fixed price) auction
- The weighted average yield rate was -0.020%

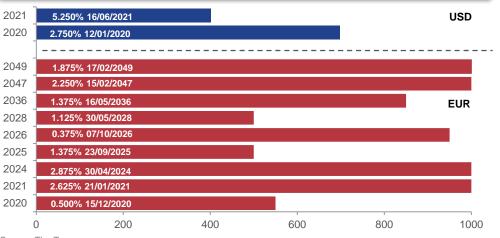


Source: The Treasury

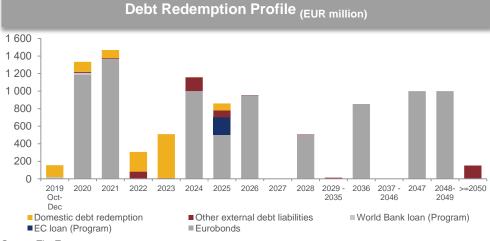
## Central Government Debt Profile

International Loan Programme has been largely refinanced in international capital markets, while government debt redemptions remain moderate.





#### Source: The Treasury



Source: The Treasury

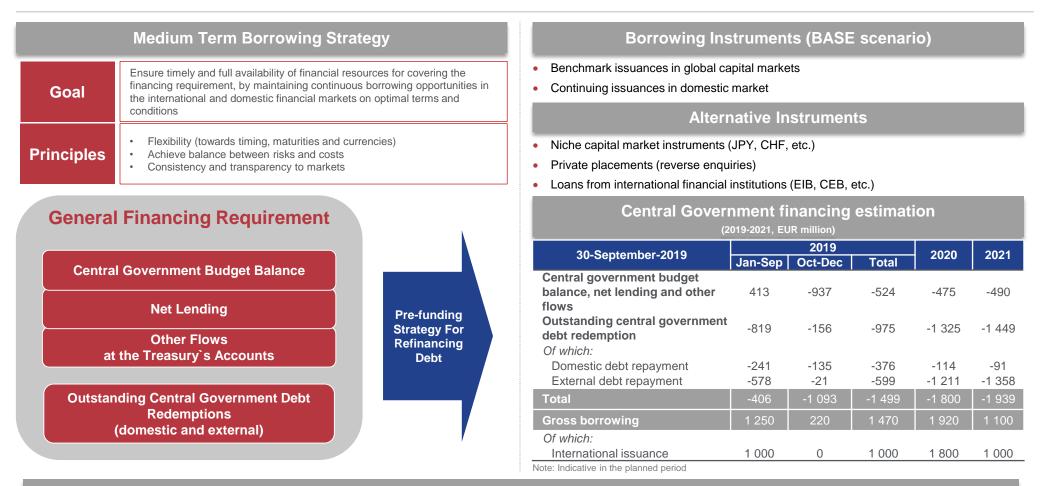
#### **Debt Portfolio Management**

Parameters	Strategy	31/03/2019	30/06/2019
Maturity profile (%)			
• up to 1 year	≤ 25%	16.7%	13.1%
• up to 3 year	≤ 50%	38.1%	33.6%
Share of fixed rate <sup>(1)</sup>	≥ 60%	86.6%	90.2%
Macaulay duration (years)	5.00 - 9.00	7.44	8.05
Net debt <sup>(2)</sup> currency composition	100% EUR with a deviation of +/- 5%	100.04%	100.03%

Source: The Treasury | <sup>(1)</sup>Fixed rate central government debt with a maturity over one year; <sup>(2)</sup>Central government debt at the end of the period less the amount of loans and receivables, where impairment loss of guarantees are not taken in account (including Treasury's cash accounts, investments in deposits and fixed income securities, loans, receivables (including receivables of derivative financial instruments which are not classified as risky from credit risk perspective)), and increased by provisions of guarantees as well as liabilities of derivative financial instruments which are not classified as risky from credit risk perspective.

## Medium Term Funding Requirement and Borrowing Strategy

## External borrowing instruments will represent the most significant share of the overall borrowing volume.



The borrowing volume could be increased in case of:

Liability management activities

Possible restructuring of the government guaranteed commitments (loans) of several hospitals by refinancing / early repayment



# 7. Conclusion

Building on Past Success, Facing Future Challenges

## **Investment Highlights**

Latvia has fully recovered from the economic recession and restored its strong fiscal position, returning to its previous standards of fiscal prudence. The economy is on a sustainable, robust growth path, characterized by improved competitiveness, solid domestic demand, and a flexible business sector able to adjust to external shocks.

#### Flexible and Resilient Economy

→ Decreasing Unemployment

Sustainable Debt Levels and Prudent Fiscal Management → Investor attractiveness

#### **Resilient towards external** shocks

 $\rightarrow$  Proven track record in overcoming economic crisis in the past

#### Belongs to the Core of Europe

**Banks Well Capitalised, Profitable and** 

Liquid

→ Predominately foreign owned, resident-

serving banking sector

→Comprehensive financial sector reforms

 $\rightarrow$  Member of all the important

**Stable Credit Ratings** Investors confidence boosted by institutional, fiscal and macroeconomic

**Predictable public policies** and outstanding track record of successful structural reforms

#### **Diversified Export**

→ Strong ICT and business services export growth  $\rightarrow$  continued growth in wood and wood products.

